CAREER PROGRESSION

RUSSELL O. WEST NOVEMBER 2, 2013

CAREER PROGRESSION: WHAT IS IT?



- Refers to the upward movement or advancement
- The process of making progress to better jobs

MODERN DEFINITION



- Is no longer necessarily linear and "up the ladder"
- •Increasing the breadth of responsibilities
- Using more advanced knowledge or skills
- •Taking on more challenging projects, and/or
- Supporting or interacting with higher level administrators

NEW CAREER FRAMEWORK



- It encourages individuals to learn new skills and take on extra responsibilities that enable them to progress within their organization. Many people take on additional responsibility within their own area, while others retrain and move in to different roles.
- It is designed to improve career development and job satisfaction.

FOUR ENABLERS OF ENGAGEMENT



- Visible, empowering leadership providing a strong strategic narrative about organization (theme)
- Engaging managers who focus their people and give them scope, treat their people as individuals and coach and stretch their people (empowerment)

FOUR ENABLERS OF ENGAGEMENT



- There is employee voice throughout, for reinforcing and challenging views, between functions and externally, employees are seen as central to the solution (Weekly Team Meeting, Staffing, ARDs).
- There is organizational integrity the values on the wall are reflected in day to day behaviors (Vision, Mission, Core Beliefs, Strategic Plan).

WHY IS IT SO IMPORTANT?



- Student Satisfaction
- Productivity
- Innovation
- Self Actualization
- Employee Turnover

Texas School for the Deaf Residential Career Progression

SALARY SCHEDULE



Residential Services Division Salary Schedule for New Employees

Effective 9-1-2008 Revised 11-01-2013

| Position | Salary Base | Education | Experience | Salary Increase | Salary |
|-------------|-------------|-----------|------------|-----------------|------------|
| Coordinator | \$2,694.08 | 0 | < 3 yrs | 10% | \$2,963.48 |
| A15 | 7-7 | 0 | 3-7 yrs | 13% | \$3,044.31 |
| | | 0 | 7+ yrs | 16% | \$3,125.13 |
| | | BA/BS | < 3 yrs | 13% | \$3,044.31 |
| | | BA/BS | 3+ yrs | 16% | \$3,125.13 |
| Day RE | \$1,931.75 | 0 | < 3 yrs | 10% | \$2,124,92 |
| A09 | , , | 0 | 3-7 yrs | 13% | \$2,182.87 |
| | | 0 | 7+ yrs | 16% | \$2,240.83 |
| | | BA/BS | < 3 yrs | 13% | \$2,182.87 |
| | | BA/BS | 3+ yrs | 16% | \$2,240.83 |
| Night RE | \$1,756.75 | 0 | < 3 yrs | 10% | \$1,932.42 |
| A07 | | 0 | 3-7 yrs | 13% | \$1,985.12 |
| | | 0 | 7+ yrs | 16% | \$2,037.83 |
| | | BA/BS | < 3 yrs | 13% | \$1,985.12 |
| | | BA/BS | 3+ yrs | 16% | \$2,037.83 |

TSD RCP: VOLUNTARY, NOT REQUIRED



- Year 1 Promotion
- Retention Bonus (6% Raise)
- Year 3 CEASD Dormitory Certification 45 hours of Professional Development (6% Raise)

TSD RCP: VOLUNTARY, NOT REQUIRED



Year 6 – SixProfessionalWorkshops (6%Raise)

Year 7 – Performance Bonus (\$500 - \$2,500)

CONT'D



| Base Salary for Day Residential Educator | \$2,250 |
|--|---------|
| RCP II | \$2,385 |
| RCP III | \$2,528 |
| RCP IV | \$2,679 |

Note: Excluding state raises & longevity pay

TSD STATISTICS



2006-2007 17 Resignations

2007-2008 19 Resignations

2008-2009 16 Resignations

2009-2010 13 Resignations

2010-2011 6 Resignations

2011-2012 5 Resignations

2012-2013 5 Resignations (3–Academic Affairs)

TSD STATISTICS



 All of our Residential Supervisors and Coordinators started at lower level at TSD (100%). They progressed within the school by consistently providing their commitment and ability.

BOTTOM LINE



- Is one who is fully involved in, and enthusiastic about their work, and thus will act in a way that furthers their organization's interests.
- Hire people who already have experience
- "Right person for the right job"
- Beware of Peter Principle
- Empowerment/Delegation

Questions?